TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

JUNE 30, 2022

PREPARED FOR:

THE CHILDREN'S GUILD INSTITUTE, INC. 6802 MCCLEAN BLVD BALTIMORE, MD 21234

PREPARED BY:

BD & COMPANY, INC. 11155 RED RUN BLVD, STE 410 OWINGS MILLS, MD 21117

AMOUNT DUE OR REFUND:

NOT APPLICABLE

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

NOT APPLICABLE

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. IF YOU WISH TO HAVE IT TRANSMITTED ELECTRONICALLY TO THE IRS, PLEASE SIGN, DATE, AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE IRS. DO NOT MAIL A PAPER COPY OF THE RETURN TO THE IRS. RETURN FORM 8879-TE TO US BY MAY 15, 2023.

Form 8879-TE

IRS e-file Signature Authorization for a Tax Exempt Entity

For calendar year 2021, or fiscal year beginning JUL~1~, 2021, and ending JUN~30~, 20 22~

OMB No. 1545-0047

▶ Do not send to the IRS. Keep for your records. Department of the Treasury ► Go to www.irs.gov/Form8879TE for the latest information. Internal Revenue Service EIN or SSN Name of filer THE CHILDREN'S GUILD INSTITUTE, INC. 26-3933104 Name and title of officer or person subject to tax CHRIS ZIMMERMAN **CFO** Part I Type of Return and Return Information Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. **b Total revenue,** if any (Form 990, Part VIII, column (A), line 12) ______ **1b** _____ **1,** ____ **244,** ____ **277.** Form 990 check here _____ > X 1a **b Total revenue,** if any (Form 990-EZ, line 9) 2a Form 990-EZ check here ... > b Total tax (Form 1120-POL, line 22) Form 1120-POL check here ▶ 3a **b Tax based on investment income** (Form 990-PF, Part V, line 5) Form 990-PF check here 4a 4b b Balance due (Form 8868, line 3c) 5b Form 8868 check here 5a **b Total tax** (Form 990-T, Part III, line 4) Form 990-T check here 6a 7a Form 4720 check here b Total tax (Form 4720, Part III, line 1) 7b 8a Form 5227 check here **b FMV of assets at end of tax year** (Form 5227, Item D) Form 5330 check here **b** Tax due (Form 5330, Part II, line 19) 9a 9b **b** Amount of credit payment requested (Form 8038-CP, Part III, line 22) 10a Form 8038-CP check here 10b **Declaration and Signature Authorization of Officer or Person Subject to Tax** Under penalties of perjury, I declare that X I am an officer of the above entity or I I am a person subject to tax with respect to (name , (EIN) and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the process of the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return, and the payment of the federal taxes owed on this return. financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only 21117 X Lauthorize BD & COMPANY, to enter my PIN Enter five numbers, but ERO firm name do not enter all zeros as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. Date ► May 15, 2023 Signature of officer or person subject to tax Certification and Authentication Part III ERO's EFIN/PIN. Enter your six-digit electronic filing identification 27274811712 number (EFIN) followed by your five-digit self-selected PIN. I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. ERO's signature ► BRIAN HAINES Date ▶ 05/15/23 **ERO Must Retain This Form - See Instructions**

Do Not Submit This Form to the IRS Unless Requested To Do So

Form **8868**

(Rev. January 2022)

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-0047

Department of the Treasury ► Go to www.irs.gov/Form8868 for the latest information. Internal Revenue Service Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print THE CHILDREN'S GUILD INSTITUTE, 26-3933104 INC. File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 6802 MCCLEAN BLVD return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions BALTIMORE, MD 21234 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return Application Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 8870 12 Form 990-T (trust other than above) 06 Form 990-T (corporation) CHRIS ZIMMERMAN The books are in the care of ► 6802 MCCLEAN BLVD - BALTIMORE, MD 21234 Telephone No. ► 410-444-3800 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2023 , to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or $\underline{\hspace{0.5cm}}$, and ending $\underline{\hspace{0.5cm}}$ JUN $\hspace{0.1cm}$ 30 , $\hspace{0.1cm}$ 2022 ► X tax year beginning JUL 1, 2021 Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2022)

instructions

EXTENDED TO MAY 15, 2023

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Α	For th	e 2021 calendar year, or tax year beginning JUL 1, 2021 and ending	JUN 30, 2022	•
_	Check if		D Employer identific	cation number
	applicat	ole:	' '	
Г	Addr chan			
F	Nam chan		26-39331	04
F	Initia			
F	Final	6802 MCCLEAN BLVD	410-444-	
_	termi ated		G Gross receipts \$	1,756,974.
Г	Ame		H(a) Is this a group re	
Ē	Appl	<u> </u>	for subordinates	
	pend	6802 MCCLEAN BLVD, BALTIMORE, MD 21234	H(b) Are all subordinates in	
$\overline{}$	Tax-ex		— ' '	list. See instructions
		ite: N/A	H(c) Group exemptio	
			ear of formation: 2008	
	art I	Summary	our or formation, — o o o pr	- Otato of logar dofficino, ===
	1	Briefly describe the organization's mission or most significant activities: TO TEACH	CHILDREN THE	VALUES AND
9	2 2		ONE FILLED WI	
	2	Check this box if the organization discontinued its operations or disposed of m		
Š	3		3	15
Ċ	8 4	Number of independent voting members of the governing body (Part VI, line 1b)		15
o c	ช	Total number of individuals employed in calendar year 2021 (Part V, line 2a)		0
	6	Total number of volunteers (estimate if necessary)		0
Antivition	}	Total unrelated business revenue from Part VIII, column (C), line 12		0.
~	ξ b	Net unrelated business taxable income from Form 990-T, Part I, line 11		0.
			Prior Year	Current Year
	. 8	Contributions and grants (Part VIII, line 1h)	0.	0.
	9	Program service revenue (Part VIII, line 2g)	62,453.	6,663.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	881,083.	222,568.
ò	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	883,933.	1,015,046.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,827,469.	1,244,277.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	0.	0.
Š	iš I	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
Š	<u>5</u> b	Total fundraising expenses (Part IX, column (D), line 25)		
Ů	십 17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	2,133,705.	2,184,239.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	2,133,705.	2,184,239.
	19	Revenue less expenses. Subtract line 18 from line 12	-306,236.	-939,962.
or	Se	·	Beginning of Current Year	End of Year
sets	혈 20	Total assets (Part X, line 16)	30,077,881.	30,562,825.
Net Assets or	සි සි 21	Total liabilities (Part X, line 26)	28,195,139.	29,620,045.
Net	22	Net assets or fund balances. Subtract line 21 from line 20	1,882,742.	942,780.
P	art II	Signature Block		
Un	der pen	alties of perjopமுக்குக்கூர்hat I have examined this return, including accompanying schedules and stai	tements, and to the best of my	knowledge and belief, it is
tru	e, corre	ct, and complete. Dectaration of preparer (other than officer) is based on all information of which prep	arer has any knowledge.	022
		DOANGE CONTROL	May 15, 2	023
Sig	gn	Signature of officer	Date	
He	ere	CHRIS ZIMMERMAN, CFO		
		Type or print name and title		
		Print/Type preparer's name Preparer's signature	Date Check	PTIN
Pa	id	BRIAN HAINES	05/15/23 self-employ	P00347662
Pre	eparer	Firm's name BD & COMPANY, INC.	Firm's EIN ▶	45-1135289
Us	e Only	Firm's address 11155 RED RUN BLVD, STE 410		
_		OWINGS MILLS, MD 21117	Phone no. (4	10)415-9700
Ma	ay the	RS discuss this return with the preparer shown above? See instructions		X Yes No

Form	1 990 (2021) THE CHII	DREN'S GUILD INSTITU	TE, INC.	26-3933104 Page 2			
Pai			-	<u> </u>			
	Check if Schedule O contains a res	ponse or note to any line in this Part III					
1							
•			TZATTON DEDTCA	שבט עט עדב			
			IZATION DEDICA	TED TO THE			
Form 900 0729.1 THE CHILDREN'S GUILD INSTITUTE, INC. 26-3933104 Page 2 Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: THE CHILDREN'S GUILD IS A NONPROFIT ORGANIZATION DEDICATED TO THE EDUCATION OF CHILDREN AND ADOLESCENTS. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule 0. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes \(\text{No} \) No If "Yes," describe these new services on Schedule 0. 4 Describe the organization by program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and reverve, if any, for each program service program. 4a (cote:) [Generous 2,							
2	Did the organization undertake any signif	cant program services during the year w	nich were not listed on the				
	prior Form 990 or 990-EZ?			Yes X No			
	If "Yes," describe these new services on	Schedule O.					
3			ducts, any program services	? Yes X No			
			, , , , , ,				
4	-		largest program convices	as maggired by expenses			
4							
		•	grants and allocations to other	ners, the total expenses, and			
				1 001 700			
4a							
	TEACHERS, OTHER SERVI	CE PROVIDERS, AND OT	<u>HER NON-PROFIT</u>	ORGANIZATIONS.			
4b			\ /5	**************************************			
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		including grants of \$					
4c	(Code:) (Expenses \$	including grants of \$					

Form 990 (2021) THE CHILDREN

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	l	37	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	l		, v
40	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-		x
	Schedule D, Parts XI and XII	12a		Α.
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	406	х	
10	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	12b 13	77	Х
13	B111	14a		X
14a b		 1 1		 ^*
D	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	 		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

THE CHILDREN'S GUILD INSTITUTE, INC. Part IV Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Х 22 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes." complete Х 23 Schedule J 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Х Schedule K. If "No," go to line 25a 24a X b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c Х d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a Х b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Х 25b 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% Х 26 controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III Х 27 28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV 28a **b** A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV 28b A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If 28c "Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Х 31 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes." complete 32 Х Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations X sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Х 34 X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? Х If "Yes," complete Schedule R, Part V, line 2 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Х 37 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Х Note: All Form 990 filers are required to complete Schedule O 38 Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Yes No 0 **1a** Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 0 Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

(gambling) winnings to prize winners?

Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? За b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a Х financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? Х 5b If "Yes" to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit Х any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b 7 Organizations that may receive deductible contributions under section 170(c). Х Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7с **d** If "Yes," indicate the number of Forms 8282 filed during the year 7d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7f Х Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g 7h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand X Did the organization receive any payments for indoor tanning services during the tax year? 14a **b** If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or Х excess parachute payment(s) during the year? 15 If "Yes," see the instructions and file Form 4720, Schedule N. X Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069.

THE CHILDREN'S GUILD INSTITUTE, INC. 26-3933104 Form 990 (2021) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 15 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 15 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶MD Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request X Another's website Own website ___ Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records

21234

CHRIS ZIMMERMAN - 410-444-3800

6802 MCCLEAN BLVD, BALTIMORE,

Form 990 (2021)

THE CHILDREN'S GUILD INSTITUTE, INC.

26-3933104

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related or (A) (B)						іреп	Saic	(D)	(E)	(F)
Name and title Average			(C) Position (do not check more than one				no	Reportable	Reportable	Estimated
	hours per	box, unless person is both an officer and a director/trustee)				s both	an	compensation	compensation	amount of
	week		cer an	a director/trustee)			iee)	from	from related	other
	(list any hours for	irecto						the organization	organizations (W-2/1099-MISC/	compensation from the
	related	eord	stee			sated		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	Individual trustee or director	Institutional trustee		yee	Highest compensated employee		1099-NEC)	1000 (120)	and related
	below	idual	tution	er	Key employee	est co loyee	ıer	,		organizations
	line)	Indiv	Instii	Officer	Key	High emp	Former			
(1) ANDREW HAHN	2.00									
CHAIRPERSON	4.00	Х		Х				0.	0.	0.
(2) HOWARD KURMAN	2.00							_	_	_
DIRECTOR	4.00	Х						0.	0.	0.
(3) ERIC COLLIER	2.00							_		
DIRECTOR	2.00	Х						0.	0.	0.
(4) MICHAEL CURRAN	2.00									
DIRECTOR	2.00	Х						0.	0.	0.
(5) SONJIE DECAIRES	2.00									•
DIRECTOR	2.00	Х						0.	0.	0.
(6) KANDACE HOPPIN	2.00								•	•
DIRECTOR	4.00	Х						0.	0.	0.
(7) SHAWN HART	2.00	37						_	0	0
MONARCH ACADEMY, BALTIMORE	2.00	Х						0.	0.	0.
(8) JERRY PARTLOW DIRECTOR	4.00	Х						0.	0.	0.
(9) KERI LOWRY	2.00	Λ						0.	0.	· ·
DIRECTOR	2.00	Х						0.	0.	0.
(10) JAKE OLIVER	2.00	Λ						0.	0.	<u></u>
DIRECTOR	2.00	Х						0.	0.	0.
(11) SUNDRA HARDY	2.00	21						•	.	
DIRECTOR	2.00	х						0.	0.	0.
(12) ROBERT SEABROOKS	2.00									
DIRECTOR	2.00	Х						0.	0.	0.
(13) JUDY SHAW	2.00							<u> </u>		
DIRECTOR	2.00	Х						0.	0.	0.
(14) NEIL R. G. YOUNG	2.00									
DIRECTOR	2.00	Х						0.	0.	0.
(15) JENNY LIVELLI	5.00									
CEO/DIRECTOR	50.00	Х		Х				0.	288,525.	18,122.
(16) ANDREW L ROSS	5.00									
FORMER CHIEF EXECUTIVE OFFICER	50.00						Х	0.	650,571.	10,158.
(17) CHRIS ZIMMERMAN	5.00									
CHIEF FINANCIAL OFFICER	50.00			Х				0.	0.	0.

Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

Form 990 (2021) THE CHILDREN'S GUILD INSTITUTE, INC. 26-3933104 Page 9

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) (D) Related or exempt Unrelated Revenue excluded Total revenue from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a **b** Membership dues 1b c Fundraising events 1c d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 1f g Noncash contributions included in lines 1a-1f 1g |\$ h Total. Add lines 1a-1f **Business Code** 2 a TRANZED EDUCATION WORKSHOPS 6,663. 611710 6,663. Program Service b Revenue С f All other program service revenue 6,663. g Total. Add lines 2a-2f Investment income (including dividends, interest, and other similar amounts) 222,568. 222,568. Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents 1,527,743. 512,697. **b** Less: rental expenses ... 6b 1,015,046. c Rental income or (loss) 6c 1,015,046. 1,015,046, d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of assets other than inventory 7a b Less: cost or other basis Other Revenue and sales expenses 7b c Gain or (loss) ______7c d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 9a **b** Less: direct expenses 9b c Net income or (loss) from gaming activities \triangleright 10 a Gross sales of inventory, less returns and allowances 10a **b** Less: cost of goods sold 10b c Net income or (loss) from sales of inventory **Business Code** 11 a **d** All other revenue e Total. Add lines 11a-11d 1,244,277. 1,021,709, 222,568 Total revenue. See instructions 12

Form 990 (2021) THE CHILDREN'S GUILD INSTITUTE, INC.

Part IX Statement of Functional Expenses

26-3933104 Page **10**

Secti	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).							
	Check if Schedule O contains a respon	se or note to any line in						
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to domestic organizations							
	and domestic governments. See Part IV, line 21							
2	Grants and other assistance to domestic							
	individuals. See Part IV, line 22							
3	Grants and other assistance to foreign							
	organizations, foreign governments, and foreign							
	individuals. See Part IV, lines 15 and 16							
4	Benefits paid to or for members							
5	Compensation of current officers, directors,							
	trustees, and key employees							
6	Compensation not included above to disqualified							
	persons (as defined under section 4958(f)(1)) and							
	persons described in section 4958(c)(3)(B)							
7	Other salaries and wages							
8	Pension plan accruals and contributions (include							
	section 401(k) and 403(b) employer contributions)							
9	Other employee benefits							
10	Payroll taxes							
11	Fees for services (nonemployees):							
а	Management	4 0 4 5	4 0 4 5					
b	Legal	4,945.	4,945.					
	Accounting	149,600.	149,600.					
d	Lobbying							
e	Professional fundraising services. See Part IV, line 17							
f	Investment management fees							
g	Other. (If line 11g amount exceeds 10% of line 25,	3,042.	2 042					
40	column (A), amount, list line 11g expenses on Sch 0.)	3,042.	3,042.					
12	Advertising and promotion	114,497.	114,497.					
13	Office expenses	114,497.	114,497.					
14	Information technology							
15	Royalties							
16 17	Occupancy Travel	18.	18.					
	Travel Payments of travel or entertainment expenses	10.	10.					
18	for any federal, state, or local public officials							
19	Conferences, conventions, and meetings							
20	Interest	1,699,398.	1,699,398.					
21	Payments to affiliates	, ,	, ,					
22	Depreciation, depletion, and amortization	131,098.	131,098.					
23	Insurance	·						
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)							
а	BANK CHARGES	81,641.	81,641.					
b								
С								
d								
	All other expenses	2 104 220	2 104 220	^	^			
25	Total functional expenses. Add lines 1 through 24e	2,184,239.	2,184,239.	0.	0.			
26	Joint costs. Complete this line only if the organization							
	reported in column (B) joint costs from a combined							
	educational campaign and fundraising solicitation.							

THE CHILDREN'S GUILD INSTITUTE, INC. Form 990 (2021)

26-3933104 Page 11

Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) (B) End of year Beginning of year 901,301. 62,857. 1 Cash - non-interest-bearing Savings and temporary cash investments 2 Pledges and grants receivable, net 3 3 199,451. 1,566. 4 Accounts receivable, net Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 6 12,152,449. 1,373,691. Notes and loans receivable, net 7 Inventories for sale or use 8 Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment: cost or other 17,574,780. basis. Complete Part VI of Schedule D ______ 10a 4,446,968. 13,640,509. 13,127,812. b Less: accumulated depreciation ______ 10b 10c Investments - publicly traded securities 11 11 12 Investments - other securities. See Part IV, line 11 12 Investments - program-related. See Part IV, line 11 13 13 14 Intangible assets 14 3,184,171. 15,996,899. Other assets. See Part IV, line 11 15 15 30,077,881. 30,562,825. 16 16 **Total assets.** Add lines 1 through 15 (must equal line 33) 1,413. 91,288. Accounts payable and accrued expenses 17 17 18 18 Grants payable 19 19 Deferred revenue 24,694,787. 24,625,885. Tax-exempt bond liabilities 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, Liabilities trustee, key employee, creator or founder, substantial contributor, or 35% 22 controlled entity or family member of any of these persons Secured mortgages and notes payable to unrelated third parties 23 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 3,498,939. 4,902,872. 25 of Schedule D 28,195,139. 29,620,045. 26 **Total liabilities.** Add lines 17 through 25 Organizations that follow FASB ASC 958, check here

X Net Assets or Fund Balances and complete lines 27, 28, 32, and 33. Net assets without donor restrictions 27 27 Net assets with donor restrictions 1,882,742. 942,780. 28 Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 29 Paid-in or capital surplus, or land, building, or equipment fund 30 30 Retained earnings, endowment, accumulated income, or other funds 31 31 Total net assets or fund balances 1,882,742. 942,780. 32 32 30,077,881. 30,562,825. 33 33 Total liabilities and net assets/fund balances

Form **990** (2021)

Form	1990 (2021) THE CHILDREN'S GUILD INSTITUTE, INC.	26-3	3933104	Pa	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,244	<u>l, 2</u>	<u>77.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,184	., 2	<u>39.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3	-939		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	1,882	2,7	<u>42.</u>
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	942	2,7	80.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>			X
				Yes	No
1	Accounting method used to prepare the Form 990:		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	; O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	∍ audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	<u>X</u>	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3h		1

Form **990** (2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Employer identification number Name of the organization THE CHILDREN'S GUILD INSTITUTE 26-3933104 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. **X** Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, functionally integrated, or Type III non-functionally integrated supporting organization. 4 Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions)) MONARCH ACADEMY PUBLIC CHARTER SCHO 26-2190358 2 Х 0 CHILDREN'S GUILD 7 INC 52-0634411 X 0. NATIONAL CHILDREN'S 7 GUILD FUND INC. 26-2723392 Х 0. MONARCH ACADEMY 2 BALTIMORE CAMPUS IN 45-2605141 X 0

0.

Schedule A (Form 990) 2021 THE CHILDREN'S GUILD INSTITUTE, INC. 26-3933104 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						_
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						_
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First 5 years. If the Form 990 is for the	e organization's fi	rst, second, third, t	fourth, or fifth tax y	year as a section 5	01(c)(3)	
	organization, check this box and stop						>
	ction C. Computation of Publi					Г	
	Public support percentage for 2021 (li		•	***		14	<u>%</u>
	Public support percentage from 2020					15	%
16a	33 1/3% support test - 2021. If the o				14 is 33 1/3% or m	ore, check this box	and
	stop here. The organization qualifies		-				
b	33 1/3% support test - 2020. If the o						
	and stop here. The organization quali						
17a	10% -facts-and-circumstances test						
	and if the organization meets the facts		•	-	•	· ·	▶ □
	meets the facts-and-circumstances te	-		*	-		
b	10% -facts-and-circumstances test	ū				•	U% or
	more, and if the organization meets th						▶ □
40	organization meets the facts-and-circu			•	• • •		₹¦
18	Private foundation. If the organization	n aid not check a	box on line 13, 16a	a, 16b, 1/a, or 17b	o, check this box a	na see instructions	PL

Schedule A (Form 990) 2021 THE CHILDREN'S GUILD INSTITUTE, INC.

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Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below please complete Part II.)

qualify under the tests listed b	elow, please comp	olete Part II.)				
Section A. Public Support			T	_	ı	
Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support		•		•	•	•
Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6		,		, ,		
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the	ne organization's f	irst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3) organization	on,
	· ·					·
Section C. Computation of Publi	c Support Per	rcentage				
15 Public support percentage for 2021 (I	ine 8, column (f), a	divided by line 13, o	column (f))		15	%
16 Public support percentage from 2020	Schedule A, Part	III, line 15			16	%
Section D. Computation of Inves	tment Income					
17 Investment income percentage for 20)21 (line 10c, colu	mn (f), divided by li	ne 13, column (f))		17	%
18 Investment income percentage from					18	%
19a 33 1/3% support tests - 2021. If the						
more than 33 1/3%, check this box ar						▶ □
b 33 1/3% support tests - 2020. If the						and
line 18 is not more than 33 1/3%, che						
20 Private foundation. If the organization						

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Schedule A (Form 990) 2021 THE Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
		100	140
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ł	1	Х	
H	2		X
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ŀ	26		
ŀ	3b		
ŀ	3c		
ł	4a		Х
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	9b		Х
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-	9c		X
	10a		Х
	10b		
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		(Form 990) 2021	THE	CHILDREN'S GUILD INSTITUTE, INC. 26-3	393310	4 Pa	age 5
Par	t IV	Supporting Organizat	tions	(continued)			
						Yes	No
11				ntribution from any of the following persons?			
а	•			s, either alone or together with persons described on lines 11b and	4.4		v
		elow, the governing body of a	• • •	•	11a		X
		ily member of a person descri			11b		Λ
C		in Part VI.	descri	bed on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	11c		Х
Sec		3. Type I Supporting Or	rgani	zations	110		
		<u> </u>				Yes	No
1	more direct	supported organizations have ors, or trustees at all times du ively operated, supervised, or	the po uring th contro	overning body, officers acting in their official capacity, or membership of one or ower to regularly appoint or elect at least a majority of the organization's officers, e tax year? If "No," describe in Part VI how the supported organization(s) led the organization's activities. If the organization had more than one supported			
				appoint and/or remove officers, directors, or trustees were allocated among the one or restrictions, if any, applied to such powers during the tax year.	1		
2				it of any supported organization other than the supported			
	organ	ization(s) that operated, super	rvised,	or controlled the supporting organization? If "Yes." explain in			
	Part \	II how providing such benefit	carried	out the purposes of the supported organization(s) that operated,			
	super	vised, or controlled the suppor	rting o	ganization.	2		
Sec	tion C	C. Type II Supporting O	rgan	zations			
						Yes	No
1				tors or trustees during the tax year also a majority of the directors			
	or trus	stees of each of the organizati	ion's s	upported organization(s)? If "No," describe in Part VI how control			
	or ma	nagement of the supporting or	rganiza	tion was vested in the same persons that controlled or managed			
800	the su	pported organization(s). D. All Type III Supportir	20 Or	nanizatione	1	X	
Sec	LIOII L	7. Ali Type III Supportii	ig Oi	ganizations			
_	D: 41 414		L -£ :1-	and the second and the second		Yes	No
1				supported organizations, by the last day of the fifth month of the			
				describing the type and amount of support provided during the prior tax			
				nost recently filed as of the date of notification, and (iii) copies of the ect on the date of notification, to the extent not previously provided?	1		
2				ectors, or trustees either (i) appointed or elected by the supported	•		
_		,	•	ing body of a supported organization? If "No," explain in Part VI how			
				ontinuous working relationship with the supported organization(s).	2		
3	,	9		line 2, above, did the organization's supported organizations have a	_		
	-	•		stment policies and in directing the use of the organization's			
	-	_		x year? If "Yes," describe in Part VI the role the organization's			
	sagus	orted organizations plaved in th	his rea	ard.	3		
Sec	tion E	. Type III Functionally	Integ	rated Supporting Organizations			
1				organization used to satisfy the Integral Part Test during the year (see instructio	ns).		
a				ties Test. Complete line 2 below.			
b				ch of its supported organizations. Complete line 3 below.			
C				nmental entity. Describe in Part VI how you supported a governmental entity (see	instruction		A 1 -
2		ties Test. Answer lines 2a an				Yes	No
а				ctivities during the tax year directly further the exempt purposes of granization was responsive? If "Yes," then in Part VI identify			
				ain how these activities directly furthered their exempt purposes,			
				ose supported organizations, and how the organization determined			
		nese activities constituted subs			2a		
b				ove, constitute activities that, but for the organization's involvement,			
-				ed organization(s) would have been engaged in? If "Yes," explain in			
				position that its supported organization(s) would have engaged in			
		activities but for the organizati			2b		
3		t of Supported Organizations.					
а	Did th	e organization have the powe	er to re	gularly appoint or elect a majority of the officers, directors, or			
	truste	es of each of the supported o	organiza	ations? If "Yes" or "No" provide details in Part VI.	3a		
b		•		degree of direction over the policies, programs, and activities of each			
	of its	supported organizations? If "	Yes," a	escribe in Part VI the role played by the organization in this regard.	3b		

	dule A (Form 990) 2021 THE CHILDREN'S GUILD I			26-3933104 Page 6
Par	t V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organ	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on I	Nov. 20, 1970 (<i>explain in</i>	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu	ust complete	Sections A through E.	
Sect	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Secti	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	nally integrate	ed Type III supporting orga	inization (see

Schedule A (Form 990) 2021

instructions).

		S GUILD INSTITU		2	6-3933104	Page 7
	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizations (continu	<u>ued)</u>		
	on D - Distributions		Current Ye	ar		
	Amounts paid to supported organizations to accomplish exer	<u> </u>		1		
2	Amounts paid to perform activity that directly furthers exemp		_			
	organizations, in excess of income from activity			2		
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3		
4_	Amounts paid to acquire exempt-use assets	-		4		
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5		
<u>6</u>	Other distributions (describe in Part VI). See instructions.			6		
7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which the	ie organization is responsive				
	(provide details in Part VI). See instructions.			8		
9_	Distributable amount for 2021 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount	(3)	/::\	10	/:::\	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2021	าร	(iii) Distributab Amount for 2	
1	Distributable amount for 2021 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2021 (reason-					
	able cause required - explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2021					
a	From 2016					
b	From 2017					
c	From 2018					
d	From 2019					
е	From 2020					
f	Total of lines 3a through 3e					
g	Applied to underdistributions of prior years					
h	Applied to 2021 distributable amount					
i_	Carryover from 2016 not applied (see instructions)					
<u>_i</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2021 from Section D,					
	line 7: \$					
a	Applied to underdistributions of prior years					
b	Applied to 2021 distributable amount					
c	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2021, if					
	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2021. Subtract lines 3h					
	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2022. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:					
a	Excess from 2017					
b	Excess from 2018					
c	Excess from 2019					
d	Excess from 2020					
е	Excess from 2021					

Schedule A (Form 990) 2021

Schedule A	(Form 990) 2021	THE	CHILDREN'S	GUILD	INSTITUTE,	INC.	26-3933104 Page 8
Part VI	Supplemental Part IV, Section A, line 1; Part IV, Section IV, Sect	lines 1, 2, 3b, 3c tion D, lines 2 an	s, 4b, 4c, 5a, 6, 9a, 9 d 3; Part IV, Section	b, 9c, 11a, 1 E, lines 1c, :	11b, and 11c; Part IV,	Section B, II art V, line 1;	I7a or 17b; Part III, line 12; ines 1 and 2; Part IV, Section C, Part V, Section B, line 1e; Part V,
	(See Instructions.)						

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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

2021

Open to Public Inspection

Employer identification number

Name of the organization

THE CHILDREN'S GUILD INSTITUTE, INC. 26-3933104

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) 2 3 Aggregate value of grants from (during year) Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds 5 are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ______ Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets Continued	Sche	dule D		LDREN'S GU							33104		ge 2
collection items (check all that apply): a	Pai	τIII	Organizations Maintaining C	ollections of Ar	t, Hist	orical Tre	easures, or	Other	Similai	Asset	S (contin	ued)	
a Provide a description of the organization is collections and explain how they further the organization's exempt purpose in Part XIII. Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. Part IV Ecrow and Custodial Arrangements. Complete if the organization's collection? Yes 'no Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. In 8 ls the organization an apaint, fustee, custodian or other intermediary for contributions or other assets not included from 990, Part X; in 21. In 16 ls the organization an apaint, fustee, custodian or other intermediary for contributions or other assets not included from 990, Part X; in 21. In 16 ls the organization an apaint, fustee, custodian or other intermediary for contributions or other assets not included from 990, Part X; in 21. In 16 ls the organization and paint, fustee, custodian or other intermediary for contributions or other assets not included an anount on form 990, Part X, line 21, for escrow or custodial account liability? In 16 ls diddling data from the year	3	•		on, and other record	s, check	any of the t	following that	make sig	ınificant ι	ise of its			
b Scholarly research e Other Preservation for future generations 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No No Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount to Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21. 1b Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21. 1c Beginning balance C Beginning balance C Beginning balance I C Amount I d L L L L L L L L L L L L L L L L L L		colle											
c Preservation for future generations 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IVI Excorow and Custodial Arrangements: Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Ia is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21. Ia is the organization and part, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21. Ia is the organization and part, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21. Ia is the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Press organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Part V is incorporated an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Part V is incorporated an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Part V is incorporated an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Part V is incorporated an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Part V is incorporated an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Part V is incorporated an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Part V is incorporated an amount on Form 990, Part X, line 10, Part V is incorporated and part V is incorporated an amount on Form 990, Part X, line 10, Par	а			C									
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be said to raise funds arther than to be maintained as part of the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, frustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part XX, line 21. 1b If "Yes," explain the arrangement in Part XIII and complete the following table: □ Peginning balance □ Reginning balance □ It	b			e	• 🔲	Other							
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Second and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. In the organization an aspert, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? In the organization an aspert, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? In the organization and the part of the organization of the intermediary for contributions or other assets not included on Form 990, Part X! In the part X! In the organization and the following table: In the organization and the part X! In the p	С		· ·										
To be sold for raise funds rather than to be maintained as part of the organization's collection? Yes No										se in Part	XIII.		
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?	5						•				٦		
reported an amount on Form 990, Part X, line 21. a sthe organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ves No	Do												No
Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?	Fai	LIV			ete if the	e organizatio	n answered "	Yes" on I	-orm 990	, Part IV,	line 9, or		
on Form 990, Part X? Ves	4.	عالم ما	· · · · · · · · · · · · · · · · · · ·	•	lia f a			-44 :					
b If "Yes," explain the arrangement in Part XIII and complete the following table: C	та										7 v.s		N _a
Amount	h									∟	_ res		NO
c Beginning balance d Additions during the year 1	D	11 16	s, explain the arrangement in Part Alli	and complete the lo	nowing t	abie.					Amount		
d Additions during the year Ending balance Tending balance	_	Pogir	oning halanco						10		7 11100111		
e Distributions during the year 1 1 1 1 1 1 1 1 1													
f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?	u												
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?	f												
Describe in Part XIII the intended uses of the organization's endowment funds on surveyed. See the organization's endowment funds on the organization's endowment funds. Complete if the organization's endowment funds. Complete if the organization's endowment funds. Complete if the organization's endowment funds. Contributions (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back (e) Four years back (d) Three years back (e) Four years											Ves		No
Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Contributions									•		_		
Color Colo													
b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment			•							ears back	(e) Four	years l	ack
b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment	1a	Begir	nning of year balance										
c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment													
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e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment	d												
f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶	е												
f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶		and p	programs										
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶	f	Admi											
a Board designated or quasi-endowment ▶	g	End o	of year balance										
b Permanent endowment ▶	2	Provi	de the estimated percentage of the curr	rent year end balanc	e (line 1	g, column (a))) held as:						
the percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations (ii) Related organizations (iii) Related organizations (iii) Related organizations (iv) Inerelated organizations (iv) Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land (d) Book value 1a Land (1a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land (d) Book value 1a Land (d) Book value 1a Casehold improvements (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Casehold improvements (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Casehold improvements (c) Accumulated depreciation (d) Book value 2a Casehold improvements (d) Equipment (e) Cost or 173,687. (f) 767,940.	а	Boar	d designated or quasi-endowment		%								
The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations (ii) Related organizations (iii) Relat	b	Perm	anent endowment	%									
Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations (ii) Related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) b Buildings 13,400,000 14,243,602 3,400,000 5,767,940 6 Equipment 4 Other 941,627 173,687 767,940 192,204	С	Term	endowment >	<u></u> %									
Second Part VI Land, Buildings, and Equipment. Second Part VI Land, Buildings, and Equipment Second Part VI Land, Buildings, and Equipment. Second Secon		The p	percentages on lines 2a, 2b, and 2c sho	uld equal 100%.									
(ii) Unrelated organizations (iii) Related organizations (iii) (ii) Related organizations (iii) (iii) Related organizations (iii) (iii) Related organizations (iii)	3а	Are t	here endowment funds not in the posse	ssion of the organiza	ation tha	t are held ar	nd administer	ed for the	organiza	ation	_		
(ii) Related organizations 3a(ii) b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 3b 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation 1a Land 3,400,000. 3,400,000. 3,400,000. b Buildings 13,011,270. 4,243,602. 8,767,668. c Leasehold improvements 941,627. 173,687. 767,940. e Other 221,883. 29,679. 192,204.		•										Yes	No
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) 1a Land 5 Buildings 5 Leasehold improvements 6 Equipment 6 Other 9 41,627. 173,687. 767,940. 192,204.											3a(i)		
A Describe in Part XIII the intended uses of the organization's endowment funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation											3a(ii)		
Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation 1a Land 3,400,000. 3,400,000. b Buildings 13,011,270. 4,243,602. 8,767,668. c Leasehold improvements 941,627. 173,687. 767,940. e Other 221,883. 29,679. 192,204.	b										3b		
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) 1a Land Buildings Leasehold improvements d Equipment e Other Other Description of property (a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation 3,400,000 3,400,000 4,243,602 8,767,668 941,627 173,687 767,940 221,883 29,679 192,204	Do:				wment f	unds.							
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation	Pai	ιVI			D 4 IV	/ line 11 = 0	F 000	D-4 V 1	10				
basis (investment) basis (other) depreciation 1a Land 3,400,000. 3,400,000. b Buildings 13,011,270. 4,243,602. 8,767,668. c Leasehold improvements 941,627. 173,687. 767,940. e Other 221,883. 29,679. 192,204.			· · · · · · · · · · · · · · · · · · ·			i				. 1	/ N = :		
1a Land 3,400,000. 3,400,000. b Buildings 13,011,270. 4,243,602. 8,767,668. c Leasehold improvements 941,627. 173,687. 767,940. e Other 221,883. 29,679. 192,204.			Description of property	1 ' '			I .			ed	(d) Book	value	;
b Buildings 13,011,270. 4,243,602. 8,767,668. c Leasehold improvements 941,627. 173,687. 767,940. e Other 221,883. 29,679. 192,204.		, .		- 	nent)		` '	uep	eciation		3 100	0.0	10
c Leasehold improvements d Equipment 941,627. 173,687. 767,940. e Other 221,883. 29,679. 192,204.								4 2	12 6	12			
d Equipment 941,627. 173,687. 767,940. e Other 221,883. 29,679. 192,204.						13,01	1,4/0.	4,2	43,00	<i>.</i> .	0,101	, 00	
e Other 221,883. 29,679. 192,204.						0.4	1 627	1	73 60	27	767	ν α /	_
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Schedule D) (Form 990) 2021 THE CHILDR	EN'S GUILD INS	TITUTE, INC.	26-3933104 Page 3
Part VII	Investments - Other Securities.			
	Complete if the organization answered "Yes	" on Form 990, Part IV, line	11b. See Form 990, Part >	K, line 12.
(a) Descrip	otion of security or category (including name of security)	(b) Book value	(c) Method of valuati	on: Cost or end-of-year market value
(1) Financi	al derivatives			
(2) Closely	held equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)	//			
Part VII	 b) must equal Form 990, Part X, col. (B) line 12.) ► Investments - Program Related. Complete if the organization answered "Yes 		11c See Form 990 Part X	(line 13
	(a) Description of investment	(b) Book value		ion: Cost or end-of-year market value
(1)	., , , , , , , , , , , , , , , , , , ,	(),	, , , , , , , , , , , , , , , , , , , ,	,
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	(b) must equal Form 990, Part X, col. (B) line 13.)	•		
Part IX				
	Complete if the organization answered "Yes	" on Form 990, Part IV, line	11d. See Form 990, Part >	K, line 15.
	<u> </u>	a) Description		(b) Book value
	JE FROM RELATED COMPANY			15,831,695.
	REPAID EXPENSES			145,204.
(3) DE	EPOSITS			20,000.
(4)				
(5)				
(6)				
<u>(7)</u>				
(8)				
(9)				1
Part X	umn (b) must equal Form 990, Part X, col. (B) li. Other Liabilities.	ne 15.)		<u>15,996,899.</u>
	Complete if the organization answered "Yes	" on Form 990, Part IV, line	11e or 11f. See Form 990,	, Part X, line 25.
1.	(a) Description of liability	, ,		(b) Book value
	deral income taxes			
	JE TO RELATED COMPANY			4,902,872.
(3)				, , , , ,
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	umn (b) must equal Form 990. Part X. col. (B) li	ne 25.)		▲ 4,902,872.
	for uncertain tax positions. In Part XIII, provid	•		· •
-	ation's liability for uncertain tax positions und		-	· —

Schedule D (Form 990) 2021

	dule D (Form 990) 2021 THE CHILDREN S GUILD INSTIT				3933104 Page 4
Par	•	its With I	Revenue per Re	eturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			Т. Т	1 756 074
1				1	1,756,974.
2 a	Amounts included on line 1 but not on Form 990, Part VIII, line 12: Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	1 1		1	
	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)	1 1			
	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	1,756,974.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	-512,697.		
С	Add lines 4a and 4b			4c	-512,697.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	-1 - VA/*11-	—	5	1,244,277.
Par	t XII Reconciliation of Expenses per Audited Financial Stateme	nts With	Expenses per I	Returr	1.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			1 1	2 606 026
1	Total expenses and losses per audited financial statements			1	2,696,936.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 - 1			
а	Donated services and use of facilities			-	
b	Prior year adjustments Other leases			-	
C C	Other losses	2c 2d	512,697.	-	
d e	Other (Describe in Part XIII.) Add lines 2a through 2d			2e	512 697.
3	Subtract line 2e from line 1			3	512,697. 2,184,239.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)				
С	Add lines 4a and 4b			4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	2,184,239.
Par	t XIII Supplemental Information.				
Provi	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I	V, lines 1b	and 2b; Part V, line 4	1; Part X	۲, line 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addit	ional inform	nation.		
DAE	T XI, LINE 4B - OTHER ADJUSTMENTS:				
PAR	I AI, DINE 4B - OTHER ADOUGHMENTS:				
REN	T EXPENSE				-512,697.
					312,037.
PAF	T XII, LINE 2D - OTHER ADJUSTMENTS:				
REN	T EXPENSE				512,697.
		_			
FOF	M 990; SCHEDULE D; PART XI & XII; LINES 4C	AND 2	E:		
FOF	M 990 REQUIRES RENT EXPENSE TO BE SHOWN NE	r WITH	I RENT REVE	ENUE	ON PAGE 9
TAT	MILE OMILED DEVENUE CECUTON				
TIN	THE OTHER REVENUE SECTION.				

Schedule D (Form 990) 2021

Schedule D (F	Form 990) 2021	THE	CHILDREN'S	GUILD	INSTITUTE,	INC.	26-3933104	Page 5
Part XIII	-orm 990) 2021 Supplemental Inforr	mation	(continued)					
							_	
-								
-								
-								
-								
-								
-								

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Open to Public Inspection

Name of the organization

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

OMB No. 1545-0047

THE CHILDREN'S GUILD INSTITUTE 26-3933104 INC. **Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: X a Receive a severance payment or change-of-control payment? 4a Х **b** Participate in or receive payment from a supplemental nonqualified retirement plan? 4b X c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 5 contingent on the revenues of: Х a The organization? 5a Х Any related organization? 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: X a The organization? 6a X **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III X 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III Х 8

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Regulations section 53.4958-6(c)?

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W	/-2 and/or 1099-MISC compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) JENNY LIVELLI	(i)	0.	0.	0.	0.	0.	0.	0.
CEO/DIRECTOR	(ii)	282,193.	0.	6,332.	4,596.	13,526.	306,647.	0.
(2) ANDREW L ROSS	(i)	0.	0.	0.	0.	0.	0.	0.
FORMER CHIEF EXECUTIVE OFFICER	(ii)	233,356.	50,000.	367,215.	10,158.	0.	660,729.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2021	THE CHILDREN'S GUILD INSTITUTE,	INC.	26-3933104	Page 3
Part III Supplemental Information	n			
	, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a	, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete th	nis part for any additional information.	

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

OMB No. 1545-0047

2021
Open to Public Inspection

Employer identification number Name of the organization 26-3933104 THE CHILDREN'S GUILD INSTITUTE, INC. CONTINUATIONS SEE PART VI FOR COLUMN (A) Part I **Bond Issues** (a) Issuer name (c) CUSIP # (f) Description of purpose (g) Defeased (h) On behalf (i) Pooled (b) Issuer EIN (d) Date issued (e) Issue price of issuer financing Yes No Yes No Yes No MARYLAND INDUSTRIAL 14300000. CONSTRUCT SCHOOL A DEVELOPMENT FINANCING AU 52-6002033 NONEAVAIL 09/23/14 Х Х Х REFINANCE OF MARYLAND ECONOMIC B DEVELOPMENT CORPORATION 52-1376562 NONEAVAIL 11/14/19 26000000.CONSTRUCTION LOAN Х Х Х С D Part II Proceeds R C D 14,300,000. Amount of bonds retired Amount of bonds legally defeased 26,000,000 14,300,000. Total proceeds of issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows 1,303,522. 286,000. Issuance costs from proceeds 8 Credit enhancement from proceeds Working capital expenditures from proceeds 14,014,000. 1,366,771. Capital expenditures from proceeds 23,329,707. Other spent proceeds Other unspent proceeds 2014 Year of substantial completion No Yes Yes No Yes No Yes No 14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, Х Х if issued prior to 2018, a current refunding issue)? 15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if Х Х issued prior to 2018, an advance refunding issue)? Х Х Has the final allocation of proceeds been made? Does the organization maintain adequate books and records to support the

Х

Х

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Schedule K (Form 990) 2021

final allocation of proceeds?

Part III Private Business Use		_						
		<u> </u>		В				
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	No X	Yes	No X	Yes	No	Yes	No
which owned property financed by tax-exempt bonds?		Δ						<u> </u>
2 Are there any lease arrangements that may result in private business use of		37						1
bond-financed property?		X		X				
3a Are there any management or service contracts that may result in private		l						1
business use of bond-financed property?		X		X				
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								1
counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of								1
bond-financed property?		X		X				
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities								
other than a section 501(c)(3) organization or a state or local government		.00 %		.00 %		%		9
5 Enter the percentage of financed property used in a private business use as a								
result of unrelated trade or business activity carried on by your organization,								
another section 501(c)(3) organization, or a state or local government		.00 %		.00 %		%		Ç
6 Total of lines 4 and 5		.00 %		.00 %		%		9
7 Does the bond issue meet the private security or payment test?		Х		Х				
8a Has there been a sale or disposition of any of the bond-financed property to a non-								
governmental person other than a 501(c)(3) organization since the bonds were issued?		x		x				l
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or		•		'				
disposed of		%		%		%		g
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations				7.		,,		
sections 1.141-12 and 1.145-2?								1
9 Has the organization established written procedures to ensure that all								
nonqualified bonds of the issue are remediated in accordance with the								l
requirements under Regulations sections 1.141-12 and 1.145-2?		x		x				l
Part IV Arbitrage								
, until , undunge		Α		в		2	Г	
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
Penalty in Lieu of Arbitrage Rebate?	169	X	163	X	169	140	163	140
2 If "No" to line 1, did the following apply?						ı		
		Х		Х				
	X	23	X	- 41				
b Exception to rebate?	Λ_	X	Λ	Х				
c No rebate due?								
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
performed								
3 Is the bond issue a variable rate issue?		X		X			edule K (For	

Schedule K (Form 990) 2021 THE CHILDREN'S GUILD INSTITUTE	E, INC.		26-3	3933104	1			Page
Part IV Arbitrage (continued)								
		4	E	3	Ç		D)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		Х		X				
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?	1							
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х				
b Name of provider		•						
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	,						1	
Were any gross proceeds invested beyond an available temporary period?		Х		Х				
7 Has the organization established written procedures to monitor the								
was wine season of a satisfact 1400		X		Х			l l	
Part V Procedures To Undertake Corrective Action			l		ı	l		
Tart Troopadies to Shaorake Goresine Asion		۸			Τ ,	<u> </u>	п	
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the	165	NO	165	NO	165	NO	165	INU
voluntary closing agreement program if self-remediation isn't available under							l l	
applicable regulations?	l x		x				l l	
Part VI Supplemental Information. Provide additional information for responses to questions		V Coo inotes					1	
SCHEDULE K, PART I, BOND ISSUES:	on Scriedule	e K. See mstrt	actions.					
	TITNIA NICI	T NT (2) N T T (1)	IIIOD T MX					
(A) ISSUER NAME: MARYLAND INDUSTRIAL DEVELOPMENT	FINANCI	ING AUT	HORITY					

Schedule K (Form 990) 2021

SCHEDULE 0 (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Inspection

OMB No. 1545-0047

Name of the organization

Employer identification number

THE CHILDREN'S GUILD INSTITUTE, INC. 26-3933104
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
CONTRIBUTION, AND COMMITMENT.
FORM 990, PART V, LINE 13, LIST OF STATES WITH QUALIFIED HEALTH PLANS:
MD
FORM 990, PART VI, SECTION B, LINE 11B:
THE FORM 990 IS PREPARED BY AN INDEPENDENT CPA FIRM FROM INFORMATION
PROVIDED BY OUR INDEPENDENT AUDITORS AND BY FINANCE STAFF OF THE GUILD. THE
CHIEF FINANCIAL OFFICER, CONTROLLER, AND BOARD REVIEW THE FORM 990 BEFORE
IT IS SUBMITTED FOR THE PRESIDENT'S REVIEW AND SIGNATURE.
FORM 990, PART VI, SECTION B, LINE 12C:
THE BOARD OF DIRECTORS REQUIRES BOARD MEMBERS TO SUBMIT AND SIGN AN ANNUAL
CONFLICT DISCLOSURE STATEMENT. THE BOARD REVIEWS AND APPROVES ALL
TRANSACTIONS WITH BOARD MEMBERS TO ENSURE THE TRANSACTION IS REASONABLE,
THAT A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT FROM A PERSON OR ENTITY
THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST IS NOT POSSIBLE, AND THE
TRANSACTION IS APPROPRIATE BASED ON THE BUSINESS AND FINANCIAL OBJECTIVE
INVOLVED ANY INVOLVED PARTY CANNOT VOTE OR PARTICIPATE IN THE REVIEW OR
APPROVAL. STAFF ARE REQUIRED IN THE PERSONNEL HANDBOOK DISTRIBUTED TO EVERY
STAFF MEMBER TO COMPLY WITH THE CONFLICT OF INTEREST AND ETHICAL PRACTICES
POLICIES.
FORM 990. PART VI. SECTION B. LINE 15:

THE INDEPENDENT BOARD OF DIRECTORS REVIEWS AND APPROVES COMPENSATION FOR

Schedule O (Form 990) 2021	Page 2
Name of the organization THE CHILDREN'S GUILD INSTITUTE, INC.	Employer identification number 26-3933104
THE PRESIDENT ANNUALLY, AND THE PRESIDENT DOES SO FOR THE	OFFICERS. BOTH
EMPLOY WHATEVER RESOURCES DEEMED NECESSARY, INCLUDING REVI	IEWING COMPARABLE
POSITIONS IN OTHER ORGANIZATIONS AND ENGAGING A COMPENSATI	ION CONSULTANT.
FORM 990, PART VI, SECTION C, LINE 19:	
ALL ARE AVAILABLE FOR INSPECTION AT OUR ADMINISTRATIVE OFF	FICES AT 6802
MCCLEAN BOULEVARD IN BALTIMORE.	
FORM 990, PART XII, LINE 2C	
THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization			Employer identification number
	THE CHILDREN'S GUILD INSTITUTE,	INC.	26-3933104

Identification of Disregarded Entities. Complete	-	T			
(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr enti	
				501(c)(3))		Yes	No
THE CHILDREN'S GUILD INC - 52-0634411	MENTAL HEALTH SERVICES FOR				THE CHILDREN'S		
6802 MCCLEAN BLVD	CHILDREN AND THEIR				GUILD INSTITUTE		i
BALTIMORE, MD 21234	FAMILIES	MARYLAND	501(C)(3)	LINE 7	INC.		Х
MONARCH ACADEMY PUBLIC CHARTER SCHOOL INC -	OPERATION OF PUBLIC				THE CHILDREN'S		
26-2190358, 6802 MCCLEAN BLVD, BALTIMORE, MD	CHARTER SCHOOLS IN ANNE				GUILD INSTITUTE		
21234	ARUNDEL COUNTY, MD	MARYLAND	501(C)(3)	LINE 2	INC.		Х
THE NATIONAL CHILDREN'S GUILD FUND INC -					THE CHILDREN'S		
26-2723392, 6802 MCCLEAN BLVD, BALTIMORE, MD	SUPPORTING THE CHILDREN'S				GUILD INSTITUTE		i
21234	GUILD, INC.	MARYLAND	501(C)(3)	LINE 7	INC.		X
MONARCH ACADEMY BALTIMORE CAMPUS INC	OPERATION OF PUBLIC				THE CHILDREN'S		
45-2605141, 6802 MCCLEAN BLVD, BALTIMORE, MD	CHARTER SCHOOL IN				GUILD INSTITUTE		ĺ
21234	BALTIMORE CITY, MD	MARYLAND	501(C)(3)	LINE 2	INC.		X

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Schedule R (Form 990) 2021

26-3933104

Part II Continuation of Identification of Related Tax-Exempt Organizations **(g)** Section 512(b)(13) (a) (b) (c) (d) (e) (f) Name, address, and EIN Legal domicile (state or **Exempt Code** Public charity Primary activity Direct controlling controlled of related organization status (if section section entity organization? foreign country) 501(c)(3)) Yes No TRANZED APPRENTICESHIP VENTURES INC -THE NATIONAL 38-4013745, 6802 MCCLEAN BLVD, BALTIMORE, MD CHILDREN'S GUILD 21234 LINE 10 FUND INC. Х APPRENTICESHIP PROGRAMS MARYLAND 501(C)(3)

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	/	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of end-of-year assets	Disprop	ortionate itions?	Code V-UBI	General of managin partner?	Percentage ownership
TRANZED APPRENTICESHIP											
SERVICES LLC - 37-1836783,			TRANZED								
6802 MCCLEAN BOULEVARD,	APPRENTICESHIP		APPRENTICESHIP								
BALTIMORE, MD 21234	PROGRAMS	MD	VENTURES, INC.	RELATED	375,235.	1,093,382.		X	N/A	X	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		tion b)(13) rolled tity?
		country						Yes	No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

b Gift, grant, or capital contribution to related organization(s)

1a

1b

Page 3

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

c Gift, grant, or capital contribution from related organization(s)				1c		X			
d Loans or loan guarantees to or for related organization(s)									
e Loans or loan guarantees by related organization(s)				1e		Х			
f Dividends from related organization(s)				. 1f		X			
g Sale of assets to related organization(s)						X			
h Purchase of assets from related organization(s)									
i Exchange of assets with related organization(s)									
j Lease of facilities, equipment, or other assets to related organization(s)									
k Lease of facilities, equipment, or other assets from related organization(s)									
I Performance of services or membership or fundraising solicitations for related organ						X			
m Performance of services or membership or fundraising solicitations by related organ	nization(s)			1m		X			
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
Sharing of paid employees with related organization(s)				. 10		X			
p Reimbursement paid to related organization(s) for expenses									
q Reimbursement paid by related organization(s) for expenses									
r Other transfer of cash or property to related organization(s)	r Other transfer of cash or property to related organization(s)								
s Other transfer of cash or property from related organization(s)				1s		X			
2 If the answer to any of the above is "Yes," see the instructions for information on w	ho must complete th	is line, including covered relat	tionships and transaction thresholds.						
(a) Name of related organization	(b)	(c)	(d)						
Name of related organization	Transaction	Amount involved	Method of determining amount	involved					
	type (a-s)								
MONADOU ACADEMY DUDI TO COULOU	_	1 500 000 77	A CE A CDEEMENE						
(1) MONARCH ACADEMY PUBLIC SCHOOL	J	1,328,000.	EASE AGREEMENT						
(0)									
(2)									
(2)									
<u>(3)</u>									
(4)									
<u>1</u> 4)									
(5)									
701									
(6)									
132163 11-17-21	1		Schedu	ıle R (Forn	n 990	2021			
100.000 11 11 01			Concu	(. 5111	550				

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprotion allocat	por- ate ions?		General manage partner	(k) Percentage ing ownership
	-									
	_							Ochodolo		

Schedule R	(Form 990) 2021	THE	CHILDREN'S	GUILD	INSTITUTE,	INC.	26-3933104	Page 5
Part VII	(Form 990) 2021 Supplemental Info	rmation						
	Provide additional inform	ation for re	esponses to question	s on Schedu	ule R. See instructions			
-								
-								

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